Turbine Hall 65 Ntemi Piliso Newtown						PA	GE NO.	
Newtown								4
P O Box 61542						CLOSING D	ATE AND TIME	4
Marshalltown 2107 Tel: (011) 688-1400 Fax						09-Jun-25	16:00:00 PM	
: (011) 688-1556		Johannesburg Water				Date	of Issue	4
	INITIATING DEPARTMENT INITIATOR	Johannesburg Water				23 M	ay 2025	
	Cydna Kippie Ncube QUOTATION REFERENCE COLLECTIVE NO.			QUOTATION DATE		VAI	LIDITY	4
	QUOTATION REFERENCE COLLECTIVE NO.			60 DAYS		71	DAYS	+
RFQJW59SN25- Ea	arth leakage  QUOTATION REQUESTED FROM							
	QUOTATION REQUESTED FROM	QUOTATIONS WILL BE EVALUATED ON THE 80/20 POINT	TOO DOWN OVERTEN OF POINTS	WILL DE ALLOCATED TO PRIOR	AND THE DEMANDING OF DOL	NEC WILL DE ALL C		
		PER PPPFA 2022	SCORING STSTEM. 80 POINTS	WILL BE ALLOCATED TO PRICE	AND THE REMAINING 20 POI	NTS WILL BE ALLO	CATED FOR SPECI	FIC GUALS AS
		ALL SUPPLIERS RESPONDING TO QUOTATIONS SHOULD	D BE REGISTERED ON CENTRA	L SUPPLIER DATABASE (CSD)				
	<u> </u>	JW Contact Person : Nandipha Sikambule- Email Address						
		Telephone Number : 011 688 1421						
								1
ITEM NO.	DESCRIPTION	DESCRIPTION OF ITEM OFFERED	Volume	Period	QTY REQUIRED	PRICE QUOTED	DISCOUNT	PRICE QUOTED
ITEM NO.	DESCRIPTION	DESCRIPTION OF ITEM OFFERED	volume	Period	Q11 REQUIRED	EXCL. OF	DISCOUNT	INCL. OF V.A.T.
	SPECIFICATION							
	Suitable qualified firms are invited to the compulsory briefing meeting and site visit for the provision of the following work;					1		1
						1		
						1		
								†
	Inspection and reporting on ALL x Electrical Distribution Boards					1		
	Safety File is a mandatory requirement as a Once Off Service. (TENDERERS ARE REQUESTED TO INCLUDE A SAFETY FILE					1		
	ON THEIR QUOTE REGARDLESS OF WHETHER THEY CHARGE FOR IT OR NOT - FAILING OF WHICH THE TENDERER WILL							
	BE DISQUALIFIED.SAFETY FILE SHOULD BE INDICATED AS A LINE ITEM ON THE QUOTE e.g WITH R0,00 AMOUNT IF NOT							
	CHARGING FOR IT).TENDERERS ARE ALSO REQUESTED NOT TO SUBMIT THE ACTUAL SAFETY FILE DOCUMENT DURING							
	THE TENDERING ONLY THE SUCCESSFUL BIDDER WILL BE REQUIRED TO SUBMIT THE SAFETY FILE DOCUMENTATION.							
	It is estimated that tenderers should have a CIDB contractor grading of 1EB/1EP or Higher - (Buildings or Infrastructure)							
	A Qualified Artisan with a valid Trade Test Certificate.							
•	A reference letter demonstrating experience on similar projects							
	Cydna Laboratories,							
	75 4th Street,							
	Houghton							
-								
	2198	<u> </u>						+
	Contact person for the briefing: Kippie Ncube or Xolani Ngwenya @ 011 483 9500							
	A compulsory site briefing shall be held on the 2 June 2025 at the below address at 11pm							
	Cydna Laboratories,							
		I						1
-	75 4th Street, Houghton					+		+
	2198							<b>†</b>
	QUOTATION REF AS ABOVE: 60000& COMPANY NAME ON THE EMAIL SUBJECT LINE							
	NB: All suppliers responding to RFQs should use their own company letter head not JW RFQ Template AND MAKE SURE THEIR EMAIL ADDRESS IS VISIBLE ON THEIR QUOTATION.							
	NB: A copy of valid lease agreement or municipal account(not older than 3 months)should be submitted with a quote							†
	NB: MBD forms attached should be completed and submitted with the quote							†
	NB: All Quotes should be on PDF (MS WORD, MS EXCEL, PICTURES ARE NOT ALLOWED)							
	NB: Copy of valid BBBEE CERTIFCATE or SWORN AFFIDAVIT to be submitted with the quote							1
-	SPECIFIC GOALS POINTS  EME's OR QSE's- Businesses owned by					1		
	people who are black- 51% or more 20							
		1						
	OFFICIAL STAMP AUTHORISED BY:	1. QUOTATIONS RECEIVED AFTER CLOSE OF BUSINESS	ON THE CLOSING DATE I'''	NOT BE ACCEPTED				
		1. QUOTATIONS RECEIVED AFTER CLOSE OF BUSINESS 2. QUOTATIONS WITHOUT BRAND NAMES WHERE REQU 3. PRICES QUOTED MUST BE AS PER THE UNIT INDICAT	JIRED WILL NOT BE ACCEPTED	NOT DE ACCEPTED.				1
1	SIGNATURE:	3. PRICES QUOTED MUST BE AS PER THE UNIT INDICAT 4. QUOTATIONS WITHOUT THE SUPPLIER'S AUTHORISE	ED AND BE EXCLUDED OF VAT D SIGNATURE WILL NOT BE AC	CCEPTED. (ONLY IF QUOTED ON	THE JW RFQ TEMPLATE)			1
	DATE:	5. ACCEPTANCE OF A QUOTATION WILL BE SUBJECT TO 6. TOTAL QUOTATION VALUE TO INCLUDE V.A.T WHERE	O JOHANNESBURG WATER'S S E APPLICABLE	UPPLY CHAIN POLICY				-



Document title:	Minimum SHE Requirements for Construction Related RFQ projects				
Revision	00	Author:	OHS: Projects		
Effective Date	January 2017	01			

#### 1. SCOPE OF WORK

# Earth leakage testing

#### 2. PURPOSE

The aim of the SHE specification is to ensure that any contractor which is appointed by Johannesburg Water to conduct any work complies with the SHE requirements of the SHE specification and any other legislative requirement applicable to the contract scope.

#### 3. APPLICABILITY

This document is applicable to all contractors and suppliers conducting contractual activities for and on behalf of Johannesburg Water.

## 4. APPOINTMENTS

The contractor and its appointed sub-contractor must make the relevant legislative and non-statutory appointments, which must be maintained valid for the entire contract duration.

All appointees shall be suitably trained and found to be competent for the responsibilities there are assigned for.

Copies of all relevant appointments and the relevant competence certificates must be kept in the relevant SHE file.

## **5.INSURANCE**

The contractor and all its appointed sub-contractor(s) shall be registered with an appropriate compensation commissioner and have a valid letter of good standing from commissioner. The contractor is responsible for ensuring the Letter of Good Standing is valid for the entire duration of the project/contract. A copy of the letter of Good Standing must be kept in the SHE file.

## **6. COSTING FOR SHE REQUIREMENTS**

The contractor is responsible for ensuring that SHE costing is taken into consideration for the entire project/contract as this will ensure they comply with the SHE legislative requirements

#### 7. INDUCTION

An initial induction shall be done with key personnel to familiarize them with the requirements on site and for compiling the SHE file.

Once labourers are appointed JW will conduct an induction on SHE requirements, and the contractor is also required to conduct their company specific induction



Document title:	Minimum SHE Requirements for Construction Related RFQ projects			
Revision	00	Author:	OHS: Projects	
Effective Date	January 2017	01		

## 8. SUBMISSION OF SAFETY FILE

- Once appointed the contractor can submit their safety file for approval.
- Approval will be granted when the critical items have been sufficiently addressed.

#### 9. RISK ASSESSMENT

- Every Contractor who has been appointed contractually to conduct work for Johannesburg water shall do compile a baseline risk assessment prior to starting with work, subject to the approval of the Client.
- Thereafter the task based risk assessments will be done daily with every task being done.

## 10. SAFE WORKING PROCEDURES / METHOD STATEMENTS

The following method statements / safe working procedures must be compiled:

- Incident investigation, emergency plan, waste management plan, PPE procedure, hand tool procedure, hazardous chemical substance procedure.
- Method statement for the entire works

## 11.ELECTRICAL CONTRACTOR & RESPONSIBLITIES

- No person may do electrical installation work as an electrical contractor unless that person has been registered as an electrical contractor in terms of the Regulation.
- The principal contractor who does electrical installation work as an electrical contractor shall
  register annually in the form of Annexure 3 with the chief inspector or a person appointed by the
  chief inspector. An application for registration shall be accompanied by a prescribed fee.
- An electrical contractor shall be responsible for the safety, safe use and maintenance of the electrical installation he or she uses or leases.



Document title:	Minimum SHE Requirements for Construction Related RFQ projects				
Revision	00	Author:	OHS: Projects		
Effective Date	January 2017 Pages: 01				

## 12.CERTIFICATE OF COMPLIANCE

- A registered person may issue a certificate of compliance accompanied by the required test report only after having satisfied himself or herself by means of an inspection and test that a new electrical installation complies with the provisions of regulation 5(1) and was carried out under his or her general control; or an electrical installation which existed prior to the publication of the current edition of the health and safety standard incorporated into these Regulations in terms of regulation 5(1), complies with the general safety principles of such standard; or the existing part of the electrical installation complies with the general safety principles of such standard and is reasonably safe, and the extensions or alterations effected comply with the provisions of regulation 5(1) and were carried out under his or her general control.
- Any person who undertakes to do electrical installation work shall ensure that a valid certificate of compliance is issued for that work and no person may amend a certificate of compliance.

#### 13.WORKING AT HEIGHTS

- A competent person must compile a fall protection plan for all tasks which will be done at elevated position.
- The requirements as per the Construction regulations for working at heights shall be always complied with by the contractor.
- The fall protection plan shall be specific to the work that will be conducted at elevated position and proper provision must be made for rescue of employees at heights.
- Fall protection plan must include fall risk assessment detailing proper controls to be implemented.
- All employees who their duties entail working at heights must be declared medically fit by an Occupational Health Practitioner for working at heights.
- Employees who will be working at heights must be trained by a competent service provider for working at heights and must be trained on use of fall prevention/arrest devices to be used at heights.
- Employees working at height must be trained on the latest approved fall protection plan before work commences at height.



Document title:	Minimum SHE Requirements for Construction Related RFQ projects			
Revision	00	Author:	OHS: Projects	
Effective Date	January 2017	Pages:	01	

## 14. MEDICAL SCREENING REQUIREMENTS

- The contractor shall ensure that a medical surveillance programme is implemented for all employees.
- The medical examination shall be conducted in line with the employee job profile/job description.
- A valid medical fitness certificate must be submitted together with the SHE File for approval for all employees who will be doing work for Johannesburg Water.
- Any employee(s) who are declared conditionally fit must be provided with employment which does
  not aggravate their medical condition as to endanger themselves or other employees.
- The following tests shall be done:
  - o Audiograms.
  - o A cardio-respiratory examination
  - Lung function tests.
  - Eye/ sight tests.
  - o A general physical examination.
  - o A review of previous medical history.
  - o Blood pressure tests
  - Glucose tests
  - Vaccinations (Hepatitis A & Typhoid)

#### 15.TOOLBOX TALKS

- The contractor shall ensure they conduct toolbox talks with their employees on a weekly basis and records of these must be kept in the SHE file.
- The objective of toolbox talks should be to communicate relevant site information to assist in improvement of occupational health and safety performance.
- Employees must acknowledge the receipt of toolbox talks and this record must also be kept in the SHE file.



Document title:	Minimum SHE Requirements for Construction Related RFQ projects			
Revision	00	Author:	OHS: Projects	
Effective Date	January 2017	01		

## **16 .PERSONAL PROTECTIVE EQUIPMENT (PPE)**

- Contractor must issue their employees SABS approved PPE. A copy of the PPE issue register signed by the employee issued with the PPE must be kept in the SHE file.
- Contractor supervisor are required to conduct continuous inspections of the PPE issued to their
  employees to ensure that they are still in good condition to be used by the employee or they still
  comply with manufacture requirements.
- The contractor is responsible for ensuring that employees are trained on the safe use of the PPE issued to them, how to maintain it and the limitations of the PPE.
- NO SHORTS OR DRESSES WILL BE ALLOWED ON SITE

#### 17. WORKPLACE SIGNAGE

- Appropriate symbolic signage must be displayed where it is required by legislation.
- Appropriate warning, mandatory and information signs must be placed where required.
- All signs must comply to SANS/SABS requirements.
- Contractors shall use mandatory and prescribed symbolic safety signs at their lay down and site
  areas.

#### **18.INCIDENT REPORTING AND INVESTIGATION**

- All incidents shall be reported to the Client before the end of the shift or within 24hrs of occurrence.
- Section 24 incidents shall be reported to DOL using the prescribed format.
- The contractor shall develop an incident management procedure and communicate with all employees.

#### 19.NOTIFICATION OF CONSTRUCTION WORK

• The contractor shall notify the DOL in the prescribed format of the intended work prior to work.

## 20.COMPLIANCE MONITORING

Weekly inspections and monthly audits will be conducted on site.

## 21.PROJECT COMPLETION

 Upon completion of the project the SHE file shall be returned to the Client for retention and close out.



Document title:	Minimum SHE Requirements for Construction Related RFQ projects				
Revision	00	Author:	OHS: Projects		
Effective Date	January 2017	Pages:	01		

Project details							
Project Scope: Earth leakage testing	ng						
Depot / Site / Department: Cydna Lab							
Estimated duration: TBC							
	Docum	nents required					
Letter of Good Standing	Yes	X	No	N/A			
SHE plan	Yes	X	No	N/A			
Risk Assessment	Yes	X	No	N/A			
Safe working Procedures	Yes	X	No	N/A			
Notification of Construction work	Yes	X	No	N/A			
Inspection registers	Yes	X	No	N/A			
Item	s requi	red before star	rting				
Medicals	Yes	х	No	N/A			
Vaccinations	Yes		No X	N/A			
PPE (boots, hard hats, overall)	Yes	X	No	N/A			
Induction	Yes	X	No	N/A			
Approval from OHS	Yes	X	No	N/A			
APPOINT	MENTS	S AND COMPE	TENCIES				
<u>C</u>	onstruc	ction Supervise	<u>or</u>				
Appointment	Yes	X	No	N/A			
CV (and/ certificates)	Yes	X	No	N/A			
Safety Officer							
Appointment	Yes		No X	N/A			
CV (and/ certificates)	Yes		No X	N/A			
NB* Other appointments will be based on the number of employees on site as required by law.							



Document title:	Minimum SHE Requirements for Construction Related RFQ projects				
Revision	00	Author:	OHS: Projects		
Effective Date	January 2017	01			

# RETURNABLE ANNEXURE A: ACKNOWLEDGEMENT OF SHE SPECIFICATION & ANNEXURES

CONTRACTOR:				
I, the undersigned, hereby acknowledge that I have obtained copies of the following listed documentation and confirm that I fully understand the contents thereof and the consequences of non-compliance. The Contractor furthermore reiterates its commitment to compliance of the requirements				
contained within the following	g provided documentation:			
<ul> <li>Johannesburg Wate</li> </ul>	er SOC Ltd, Safety, Health & Environmental (SHE) Specification,			
Annexure 1: Baselin	ne risk assessment conducted for or on behalf of Johannesburg Water			
SOC Ltd;				

Signed at	on this	. Day of	20

CONTRACT MANAGER						
NAME	DESIGNATION	DATE	SIGNATURE			
CONTRACT SUPERVISO	R					
NAME	DESIGNATION	DATE	SIGNATURE			
WITNESS (1)						
NAME	DESIGNATION	DATE	SIGNATURE			
WITNESS (2)						
NAME	DESIGNATION	DATE	SIGNATURE			



OCCUPATIONAL HEALTH & SAFETY (OHS) SPECIFICATION: BASELINE RISK ASSESSMENT					
PROJECT NUMBER:	Johannesburg Water				
PROJECT LOCATION:	Cydna Laboratories				
PROJECT DESCR:	Earth Leakage Testing				

# POSSIBLE RISKS FOR THIS PROJECT

Task	Hazard	Risk	Consequence	Rating	Controls
Compliance with applicable legislation for safety, health and environment	Contractor processes and/or procedures not developed according to legislation requirements.	Not complying with applicable legislation and client SHE specifications.	Litigation, multiple injuries and death.  Work stoppages	E	<ul> <li>✓ Planning, design and implementation to comply with legislative requirements, especially for Health, Safety and Environment together with Quality.</li> <li>✓ Appointment of a qualified person to assist with the development of legislative guided processes and procedures.</li> </ul>
Conducting SHE Induction training	Employees, contractors, suppliers, and visitors not aware of applicable legislating for the project and policies.	Non-compliance to legislation.	Work stoppages  Multiple injuries	E	<ul> <li>✓ Every new employee or visitor must be inducted before entering company premises or starting work.</li> <li>✓ All employees absent from work or on leave for a period of 14days must be inducted.</li> <li>✓ Inducted visitors must at all times be accompanied when walking around company premises.</li> </ul>
Arranging Medical surveillance or examination	Employees not medically fit for work appointed for. No proof of medical fitness certificate.	Non-compliance to statutory requirements. Exposure to unidentified contagious diseases carriers.	Work stoppages. Incidents resulting to injuries	Е	<ul> <li>✓ Medical examination or assessments must be conducted prior to start of work and annually by an Occupational Medical Practitioner.</li> <li>✓ Every person must be declared medically fit for the type of work they performing and copies of employees' medical certificates to be kept on site.</li> </ul>
Gate access to site premises - by people	Walking on the vehicle's driveways Lack of observation Intoxicated pedestrian employee or visitor	Personal injuries due to vehicles driving over people. Personal fight due to arrogant intoxicated	Personal fight due to arrogant intoxicated people.  Work stoppages	н	<ul> <li>✓ Only Authorised entry on JW premises</li> <li>✓ Zero alcohol tolerance</li> <li>✓ All Employees, contractors, suppliers and visitors to walk only on designated walkways in and around site/client</li> </ul>

	entering security gate Employees, visitors or contractors entering with firearm Unauthorized entry	people. Theft due to unauthorized entry.	resulting in delay to production  Theft due to unauthorized entry.		premises.
Gate access to site / client premises – by motorists	Speeding Intoxicated drivers. Unlicensed drivers Inexperienced drivers Vehicles not roadworthy	Vehicle accidents.	Fatalities and Injuries Death	E	<ul> <li>✓ Security guards at the gate to explain the access control procedure to all motorists entering site /client premises.</li> <li>✓ All motorists to adhere to all access control procedures explained to them at the gate.</li> <li>✓ Only roadworthy and licensed vehicles are allowed to drive into site/client premises.</li> <li>✓ All motorists to be sober</li> <li>✓ All vehicles must be searched when entering and leaving the premises.</li> <li>✓ Indemnity declaration to be used for all items/equipment entering with the vehicle in the premises (laptops,)</li> </ul>
Driving from home to work	Driving under the influence of alcohol	Vehicle accident	Fatalities and Injuries Death	E	✓ Terminate - Stop any distractions such as cell phone usage while driving. Stop anyone that has consumed alcohol or taken non-prescription drugs from driving and working on site
Obtain necessary JW documentation and JW approvals	Working without authorization from JW	JW removing Contractor from site	Delay in production	Н	<ul> <li>✓ No work is allowed to start without the necessary documentation and approvals in place.</li> <li>✓ Occupational notices must be available on site kept on site in the Health and Safety File</li> </ul>
Site woks	Lack of experienced and qualified workers	Substandard performances Decrease in time management	Injuries  Delay in production Difficulties in fault findings	E	<ul> <li>✓ Appoint qualified and certified employees for the job</li> <li>✓ Supervision</li> </ul>

	Unauthorised persons entering work area.	Unauthorised person entering construction area	Injuries resulting in Liability for medical expenses	L	<ul> <li>✓ Allow only authorised persons to enter site</li> <li>✓ Place warning signs where work is taking place</li> <li>✓ Full time supervision</li> </ul>
	Electricity	Getting into contact with live electricity	Electricity burns and shocks	M	✓ Lock out tag out
	Uneven surfaces	Trip and falling	Body injuries	L	<ul><li>✓ Focus at the task on hand</li><li>✓ Wear PPE</li></ul>
	Slippery surfaces	Slip and falling	Body injuries	M	<ul> <li>✓ Focus at the task on hand</li> <li>✓ Wear PPE</li> <li>✓ Ensure floors are dry from water</li> </ul>
	Floors openings	Falling in the opening	Body Injuries	M	<ul> <li>✓ Always barricade or cover openings when work is in progress</li> </ul>
Employees use of hand tools	Defective Hand tools	Unserviceable tools, damaged tools. The use of wrong tool for the job Hand tools not identified or pre-used inspected.	Hand injuries	M	<ul> <li>✓ Hand tools shall be assessed before the project/construction commences and at frequent intervals thereafter.</li> <li>✓ All hand tools must be identified and entered on a register/checklist.</li> <li>✓ All hand tools must be inspected. Records of such inspections must be kept on site in the Health &amp; Safety File.</li> </ul>
Emergency planning	No procedure for emergency response. No trained persons on emergencies responses. No emergency numbers available.	Employees, contractors, suppliers and visitors will not know how to react to any emergency situation which could result in further injuries.	Employees, contractors, suppliers and visitors will not know how to react to any emergency situation which could result in further injuries.	н	<ul> <li>✓ Emergency preparedness and response procedure must be developed and communicated to all employees and visitors.</li> <li>✓ An emergency response team must be established and be introduced to anyone in the project.</li> </ul>
Driving (to & from site or office)	Unlicensed vehicle. Vehicle not roadworthy. Vehicle not maintained. Driver not licensed for	Vehicle colliding with other vehicles or driver losing control of vehicle  Breakdown due to unroadworthy vehicle	Injuries / death.	E	<ul> <li>✓ Terminate - Stop any distractions such as cell phone usage while driving. Stop anyone that has consumed alcohol or taken non-prescription drugs from driving and working on site.</li> <li>✓ Transfer - Ensure that drivers have the</li> </ul>

	operating the vehicle.				required competence and the required skills for driving
Testing and Inspection	Not conducting DSTI	Site hazards not identified	Personal injury	н	<ul> <li>✓ Task planning is done prior commencement of work</li> <li>✓ Conduct DSTI daily</li> </ul>
	Using of voltage detector	Electric shock	Body injuries	Н	✓ Full PPE
	Using of volt meter	Electric shock	Body injuries	н	✓ Full PPE
Replacement of electrical circuit breaker and plugs	Poor lighting and visibility	Strip and fall	Personal Injuries	н	<ul> <li>✓ Task planning is done prior commencement of work</li> <li>✓ Conduct DSTI daily</li> </ul>
	Mounting of a electrical plugs using hand tools	Unsafe tools	Hand injuries	L	<ul> <li>✓ Inspect tools prior use.</li> <li>✓ All defective tools must be removed from working area</li> </ul>
	Electrical Wiring	Electric shock	Body injuries	Н	<ul> <li>✓ All defective tools must be removed from working area</li> </ul>
	Power to the Electrical plugs	Electrocution	Body injuries	н	✓ BEFORE connecting the electrical plugs ALWAYS disconnect the supply at the consumer unit.
Commissioning	Site risk assessment not conducted prior commencement of work	Task specific risks and hazards not identified, and control measures not known	Injuries (Electrical shocks and burns)	Н	<ul><li>✓ Full time supervision</li><li>✓ Toolbox talks</li></ul>
	Not following manufactures maintenance and testing procedures	Lack knowledge regarding manufacture technical safety instructions provision	Injuries (Electrical shocks and burns)	Н	<ul><li>✓ Full time supervision</li><li>✓ Toolbox talks</li></ul>
	Work carried out by untrained workers	Electrical shocks /burns and damage to property	Injuries Damage to property	н	<ul> <li>✓ Only trained certified people to work on the switchgear</li> <li>✓ Full time supervision</li> </ul>
	Electrical shocks from getting in contact with live wires	Electrocuted	Electrical shocks, Injuries	Н	<ul><li>✓ Open, Isolated, test, earth bond before touch</li><li>✓ Use danger &amp; Caution Tags</li></ul>

				<ul><li>✓ Lock out Tag out (LOTO)</li><li>✓ PPE</li></ul>
faulty electrical equipment	Fire and smoke	Injuries Death Property damage	E	<ul> <li>✓ Develop and implement switchgear SOP         Regular checks and Supervision     </li> <li>✓ Toolbox talks</li> <li>✓ LOTO</li> </ul>

## **RISK ASSESSMENT MATRIX**

Likelihood	Consequences						
	Insignificant (minor problem easily handled by normal day to day processes	Minor (Some disruption possible e.g., damage equal to R150k	Moderate (significant time / resources required. E.g., damage equal to R500k	Major (Operations severely damaged. E.g., damages equal to R1m	Catastrophic (business survival is at risk. Damage equal to R5m – 10m		
Almost certain (90% chance)	High	High	Extreme	Extreme	Extreme		
Likely (between 50- 90%)	Moderate	High	High	Extreme	Extreme		
Moderate (between 10-50%)	Low	Moderate	High	Extreme	Extreme		
Unlikely (between 3-10%)	Low	Low	Moderate	High	Extreme		
Rare (<3%)	Low	Low	Moderate	High	High		

LEGENDS							
LOW	L	MODERATE	M	HIGH	Н	EXTREME	Е